



My Key Messages



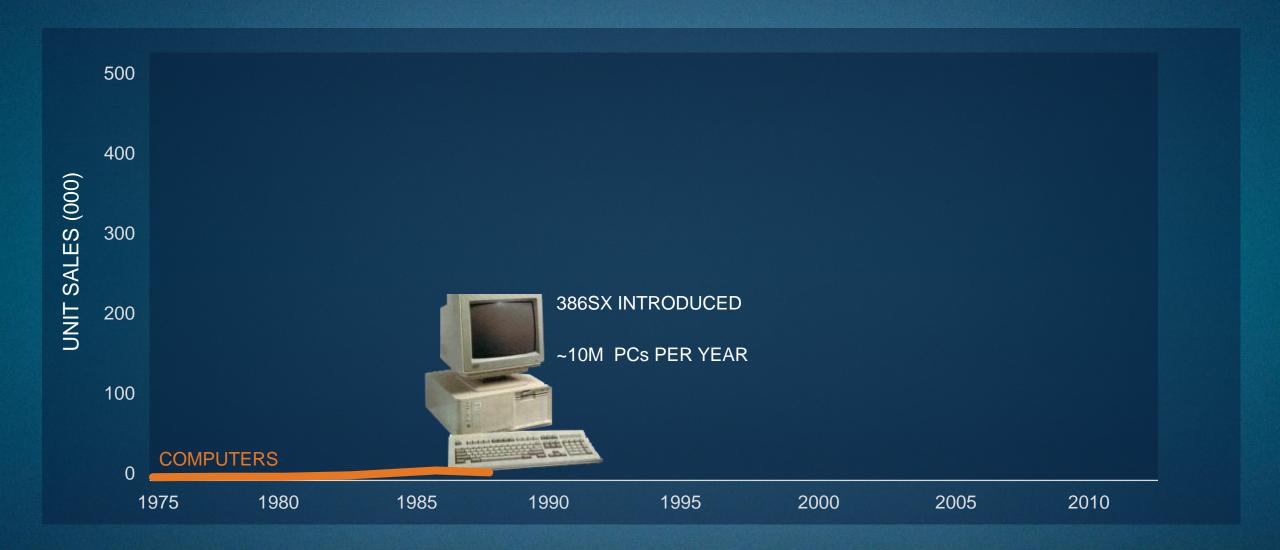
RECORD: **SEMI AND DISPLAY FAB EQUIPMENT SPENDING**



- Exciting time for the semiconductor and display industries
- Particularly exciting time for Applied Materials
- Right time to re-examine our beliefs about the equipment industry

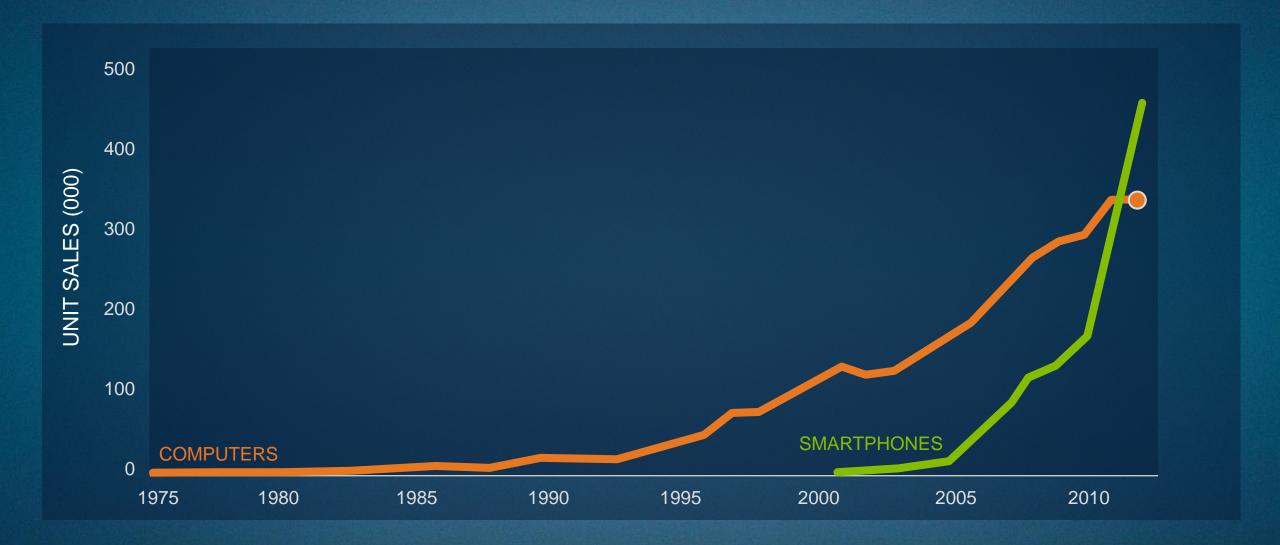


Strategic Inflection Points





Strategic Inflection Points





Semiconductor Equipment Investing 101

TRUE OR FALSE:

- 1. It's a no-growth, cyclical industry.
- 2. Capital intensity is declining.
- 3. Cost reduction depends on lithography.
- 4. Shrinking transistors improves chip performance.
- 5. Single-product companies have the advantage.
- 6. "Everybody says they're gaining share, and nothing really changes."





2000-2015



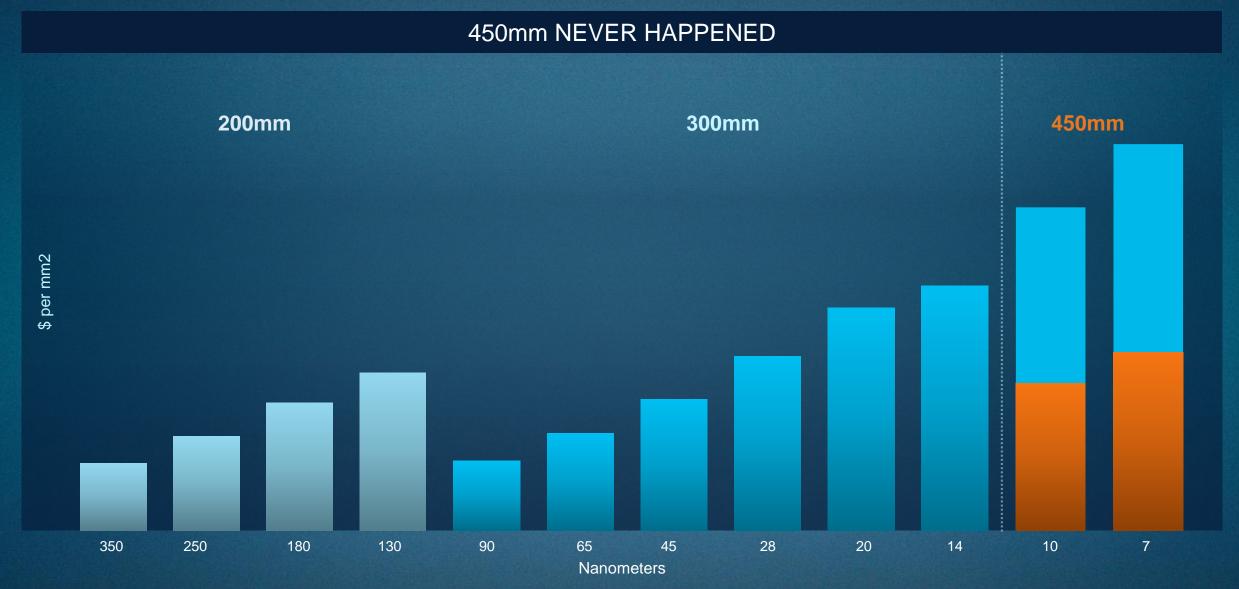


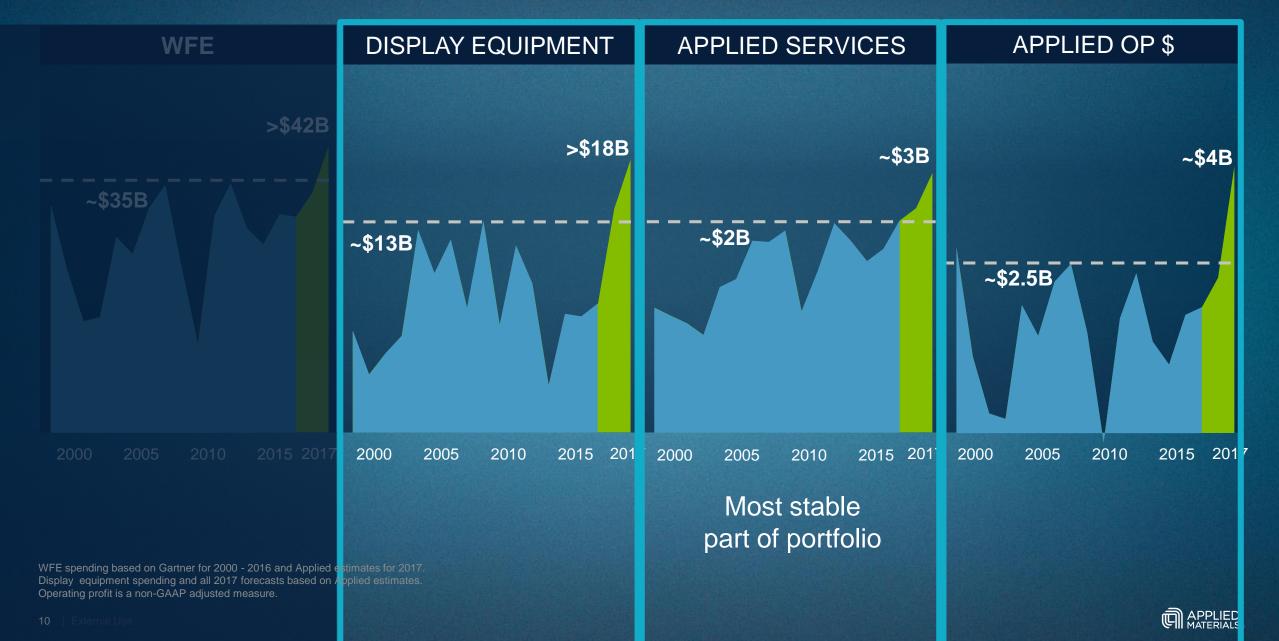
2000-2017





Major Inflections in Manufacturing

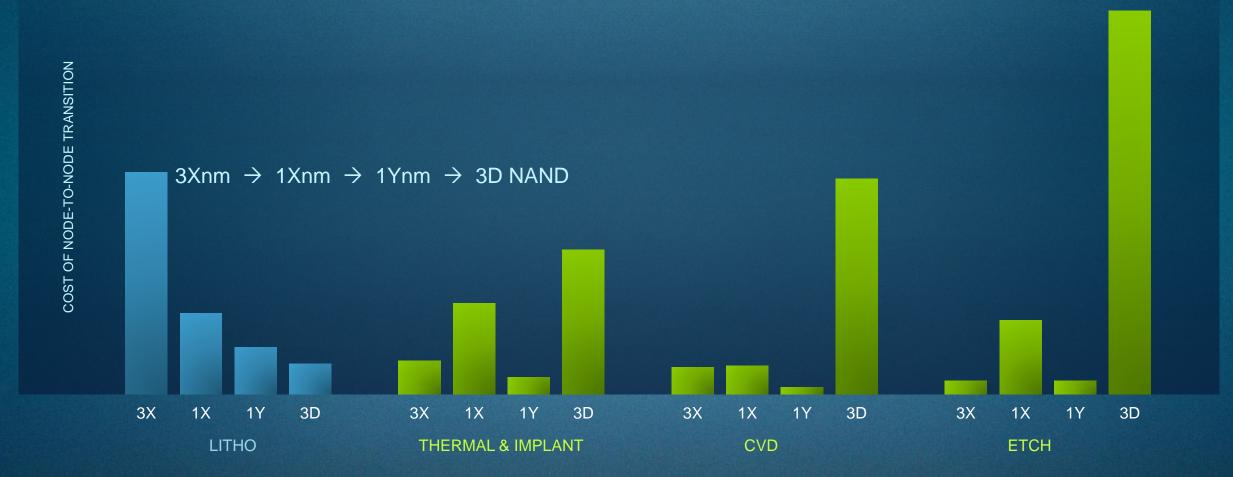




Major Inflections In Manufacturing

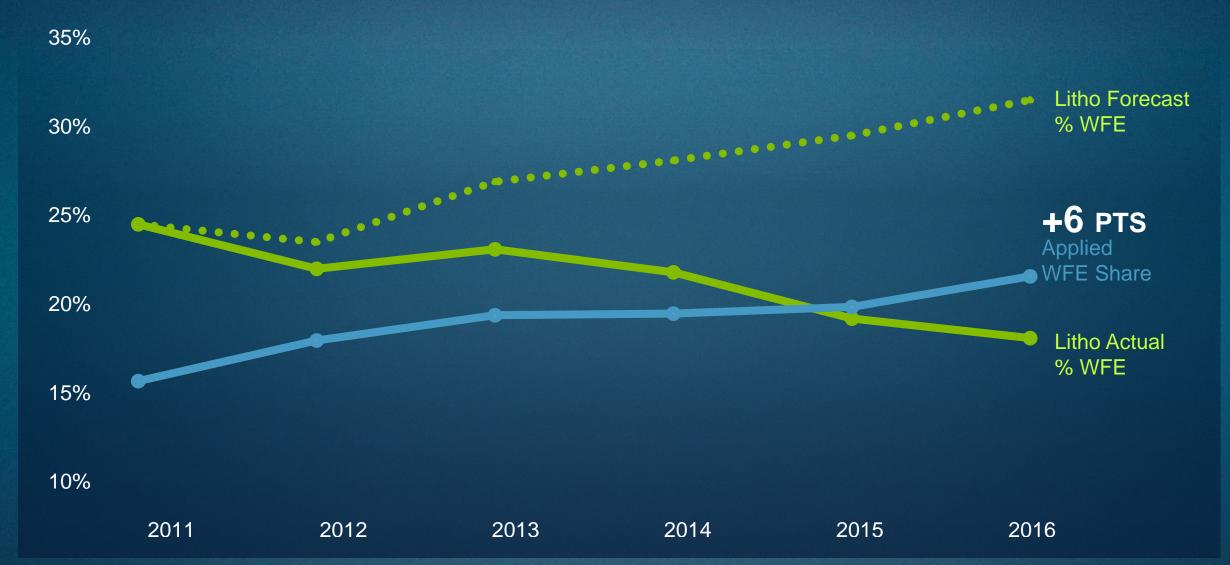
LITHO SCALING HIT THE WALL IN NAND

3D Memory transition shifts spending from Litho to Materials Deposition and Removal





Major Inflections in Spending Mix





You May Be Asking Yourself "Is Applied's Momentum Sustainable?"

YES

Demand is growing

Capital intensity is increasing

Materials engineering drives the roadmap

TODAY'S EVENT

MARKETS are strong and getting stronger

Applied is in a better **POSITION** than ever

Faster and more effective **EXECUTION**

ENABLING BIGGER WAVES OF GROWTH



FODAY'S AGENDA

Innovation Leadership in Expanding Markets

Enabling Bigger Waves of Growth Financial Model

DAN DURN

Q&A

GARY DICKERSON | DAN DURN | STEVE GHANAYEM | PRABU RAJA BOB PERLMUTTER | ALI SALEHPOUR | Moderated by: MIKE SULLIVAN

BREAK

Panel Discussion: Enabling the A.I. Era

Introduced by: BOB HALLIDAY

RECEPTION



