

Just Eat Takeaway.com

H1 2022

	GTV	Revenue	Courier costs	Order Processing costs	Revenue less Order fulfilment	Margin % of Revenue	staff costs	Marketing expenses	Other operating expenses	Real EBITDA	Adjusted EBITDA	Adjusted as % EBITDA	Adjusted as % GTV	Real EBITDA as % of GTV
North America	5832	1.271									-4		-0,07%	
Northern Europe	3722	570									124		3,33%	
UK and Ireland	3260	658									-18		-0,55%	
Southern Europe and ANZ	1373	280									-110		-8,01%	
Head office	0	-									-127			
Total	14187	2.779	-1.349	-286	1.144	41,2%	-649	-414	-314	-233	-135	58,0%	-0,95%	-1,64%

FY 2021

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North America	11501	2470									-28		-0,24%	
Northern Europe	7190	1064									256		3,56%	
UK and Ireland	6647	1249									-107		-1,61%	
Southern Europe and ANZ	2840	548									-262		-9,23%	
Head office/IFRS		-836									-208			
Total	28178	4495	-2531	-406	1.558	34,7%	-890	-684	-480	-496	-349	70,4%	-1,24%	-1,76%

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H2 2021

	GTV	Revenue	Courier costs	Order Processing costs	Revenue less Order fulfilment	Margin % of Revenue	staff costs	Marketing expenses	Other operating expenses	Real EBITDA	Adjusted EBITDA	Adjusted as % EBITDA	Adjusted as % GTV	Real EBITDA as % of GTV
North America	5690	2081									-8		-0,14%	
Northern Europe	3544	527									121		3,41%	
UK and Ireland	3417	665									-49		-1,43%	
Southern Europe and ANZ	1411	290									-113		-8,01%	
Head office		-836									-112			
Total	14.062	2.727	-1509	-259	959	35,2%	-541	-389	-301	-272	-161	59,2%	-1,14%	-1,93%

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H1 2021

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North America	5811	389									-20		-0,34%	
Northern Europe	3646	537									135		3,70%	
UK and Ireland	3230	584									-58		-1,80%	
Southern Europe and ANZ	1429	258									-149		-10,43%	
Head office		-									-96			
Total	14116	1.768	-1.022	-147	599	33,9%	-349	-295	-179	-224	-188	84,1%	-1,33%	-1,58%